

Financial Services Guide

Part B



Deborah Playford

CFP®, Dip FP, JP

Authorised Representative's Number,
issued by the Australian Securities and
Investments Commission: 264007

Working with you

Seeking professional advice to help achieve your financial goals is an important investment in your future.

We are committed to working with you to define your goals and design a financial plan to meet your needs.

To arrange a complimentary, no obligation consultation with Deborah, call
6559 9950

Deborah Playford has worked in the financial services industry for over five years and has been working as a financial planner with Bridges since 2000.

Deborah holds a Diploma of Financial Planning and is a CERTIFIED FINANCIAL PLANNER™ with the Financial Planning Association of Australia (FPA).

As an Authorised Representative of Bridges, Deborah is able to assist clients with managing:

- **Wealth creation**
- **Superannuation**
- **Tax effective investment strategies**
- **Social security entitlements**
- **Life insurance**
- **Salary sacrifice**

Backed by a team of leading research analysts, Deborah also provides clients with advice on shares and can place share trades on your instructions.

Deborah is committed to building long term relationships with clients and providing them with the best in professional advice and personal service.

Deborah Playford is an Authorised Representative of Bridges Financial Services Pty Limited (Bridges). ASX Participant. AFSL Number 240837

4 Tunis Street
Laurieton NSW 2443

Telephone 02 6559 9950 Fax 02 6559 6688
Email playfod@bridgesweb.com.au

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